

CASE STUDY
**ENTERPRISE
ARCHITECTURE
& ENTERPRISE
DATA SERVICES**



The Business Situation

The IT teams supporting the eCommerce channel faced the following challenges:

The Client
1000+

person Enterprise Architecture & Enterprise Data Services group within a top 10 US diversified bank.

Our client's organization faced significant budget constraints. Several IT organizations within the Bank were adopting Scaled Agile Framework (SAFe™) for software delivery. Our client's organization had already embarked on their agile transformation journey. However, they were still struggling to align with other IT stakeholder organizations and straining to keep up with the delivery schedule and business commitments.

Our Work

CirrusLabs consultants collaborated with the leadership team to get a holistic view of the business goals and current portfolio allocation. Our consultants provided:

- Subjective and objective Agile maturity assessments
- Value Stream Mapping to determine future state
- Portfolio optimization
- 100+ point DevOps assessment and Technical Debt assessment

The Business Objective

Our client's business objectives were:

1. Optimize portfolio allocation
2. Create an Agile maturity roadmap
3. Develop a governance model for agile adoption
4. Develop the release process
5. Implement DevOps capability delivery

The Outcome

Our consultants presented an optimized portfolio proposal that included in-sourcing strategy, technology investments and resource allocations by projects. In addition, we helped our client:



Re-engineer release management process



Form a functioning Agile working group and a governance model for Agile adoption



Implement a functioning SAFe™ System team with a prioritized backlog



Create a long-term strategy for sustainable DevOps

Services Provided in Case Study

- Portfolio Optimization
- Agile Maturity Assessment
- Agile Governance Strategy
- SAFe™ System Team Implementation
- Scaled DevOps Strategy

About CirrusLabs

CirrusLabs is a management consultancy firm specializing in guiding medium-to-large scale organizations in their transformation to Continuous Business Value Delivery through use of lean thinking and agile frameworks.

Our Services

- Assessment ✓
- Executive Workshops ✓
- Advisory ✓
- Portfolio Optimization ✓
- Product Strategy ✓
- DevOps Implementation ✓
- Training ✓
- Custom Development ✓